BROAD AGENCY ANNOUNCEMENT

Emergent II Research and Development BAA0002-14



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A. Description

A.1 Introduction

Broad Agency Announcement BAA0002-14 (BAA) with peer or scientific review is issued in accordance with Federal Acquisition (FAR) 35.016, as supplemented with additional information included in this BAA. The purpose of this BAA is to request interested parties to submit either an initial synopsis, commonly referred to as a "white paper," or a technical proposal relating to any BAA area of interest listed in Section C below. Per FAR 35.016(a), this BAA with peer or scientific review is for the acquisition of basic and applied research and that part of development not related to the development of a specific system or hardware procurement. This BAA fulfills Defense Logistics Agency's (DLA) need for scientific study and experimentation directed toward advancing the state-of-the-art or increasing knowledge or understanding rather than focusing on a specific system or hardware solution. Requests for information not provided in this BAA will be disregarded. FAR Part 12 - Acquisition of Commercial Items is not applicable to this BAA. White papers and technical proposals proposing commercial items or services will not be accepted. It is intended that this BAA be open for a period of five years from the date of publication.

A.2 North American Industry Classification System Code

The North American Industry Classification System (NAICS) Code is 541712 - Research and Development in the Physical, Engineering, and Life Sciences except Biotechnology.

A.3 Competitive Procedures

The competitive procedure used for fulfilling the requirement of full and open competition is other competitive procedures in accordance with FAR 6.102 (d)(2)(i) and (ii).

A.4 Preparation Cost

DLA shall not be responsible or liable for any costs incurred by any parties in the preparation and submission of any white paper, technical proposal or cost proposal in response to this BAA.

A.5 Eligibility Information

Any responsible (see FAR Subpart 9.1) source (respondent) capable of responding to an area of interest may participate. Small Businesses (SB), Historically Black Colleges and Universities (HBCU) and Minority Institutions (MI) are highly encouraged to participate and join others; however, no portion of this BAA is set aside for SB, HBCU or MI because white papers and technical proposals are not submitted in accordance with a common work statement.

A.6 BAA Response Submission

Respondents may elect to respond to this BAA by submitting either a white paper or technical proposal by e-mail to brian.dudek@dla.mil and steven.paradis@dla.mil as a portable document format (.pdf) file. Because of limitations in the DLA e-mail system, attachments cannot exceed 15 megabytes. The purpose of the white paper is to preclude respondents incurring substantial technical proposal preparation costs on proposed research that is not of interest to DLA. Respondents are encouraged to submit white papers as a way to determine DLA's interest prior to investing in technical proposal development.

A.7 Additional Information Requests

Respondents may be contacted to provide additional information required for technical proposal evaluation and cost realism analysis. Respondents may be removed from the proposal evaluation process if the respondent and the contracting officer fail to negotiate mutually agreeable terms within a reasonable period of time.

B. Terms and Conditions

B.1 Representations and Certifications

Respondents shall have a valid registration with no exclusions in the System for Award Management website at http://www.sam.gov. Annual representations and certifications must be completed via the website and valid for the proposed performance period.

B.2 Contract Type

DLA contemplates award of a cost contract (FAR 16.302), cost-sharing (FAR 16.303) or cost-plus-fixed-fee completion form (FAR 16.306) contract resulting from this BAA. White papers and technical proposals must be based on one of the three aforementioned contract types. Submittals based on other contract types will be rejected and will not be reviewed or evaluated.

B.3 Contract Data Requirement List

The Contract Data Requirement List (CDRL) lists those deliverables, as stated below, that are required, under the terms of any resultant contract for contract performance and payment. The CDRL will identify the necessary information needed by the contractor to deliver acceptable deliverables to DLA. Copies of the data item descriptions may be obtained at the Department of Defense Quick Search website: http://quicksearch.dla.mil.

DI-MGMT-80227 Contractor's Progress, Status and Management Report (Monthly Report) DI-FNCL-80331A Contract Funds Status Report (Monthly report) DI-MISC-80048 Scientific and Technical Report (Final Report)

B.4 Key Personnel

The contractor shall make no substitutions of key personnel unless the substitution is necessitated by illness, death, or termination of employment. The contractor shall notify the contracting officer within fifteen (15) calendar days after the occurrence of an event that warrants a substitution. The contractor shall provide a detailed explanation of the circumstances necessitating the proposed substitutions, complete resumes for the proposed substitutes, and any additional information requested by the contracting officer. Proposed substitutes shall have comparable qualifications to those of the persons being replaced. The contracting officer will notify the contractor within fifteen (15) calendar days after receipt of all required information of the decision to accept or reject substitutions. The contract will be modified to reflect any approved changes of key personnel.

C. Areas of Interest

C.1 Transportation Management and Logistics

Research shall focus on solutions to reduce transportation costs and achieve logistics efficiencies in the DLA supply chain, with particular focus on inbound new procurement shipments and direct vendor deliveries. The research may leverage commercial best-in-class concepts and practices that will integrate commercial transportation management and logistics best practices, and forging of strategic partnerships with critical customers, manufacturers, suppliers and other Federal stakeholders and industry groups. The research should enhance and support transportation management and logistics capabilities in both peacetime and operational environments. Research shall be directed to the following subtopics:

- (i) Transportation data analytics
- (ii) Achieving efficiencies in transportation planning and management, including, but not limited to, achieving consolidation and optimization of inbound shipments to reduce freight cost
- (iii) Improving in-transit visibility of inbound transportation
- (iv) Developing competitive freight rates
- (v) Reducing administrative and labor costs in inbound transportation management

C.2 Medical Logistics

Research shall focus on solutions to identify and resolve medical logistics support challenges at low cost. The research may leverage existing commercial capabilities that will integrate commercial supply chain best practices and help forge strategic partnerships with critical customers, manufacturers, suppliers, and other Federal government stakeholders and industry groups. The research must enhance medical logistics capabilities in both peacetime and operational environments. Research is limited to non-pharmaceutical classes and shall be directed to the following subtopics:

- (i) Data analytics and operational intelligence capabilities
- (ii) Fair and reasonable pricing of products in the supply chain
- (iii) Clinical standardization of medical products

C.3 Distribution

Research shall focus on solutions to improve the velocity, visibility, and value of DLA Distribution, Expeditionary, Humanitarian and Disaster Readiness services to the Department of Defense, other United States federal, state and local agencies, and coalition contingency partners.

C.4 Emerging Technologies to Enhance Part, Component and Logistical Product Data Granularity, Availability and Interoperability

Research must focus on solutions to: (i) improve acquisition, transformation, and standardization of part, component, and logistical product data (structured, semi-structured, tabular, free text, or image) from websites, catalogs, and Department of Defense or commercial systems and applications to enhance knowledge, breadth, and interoperability; (ii) provide expanded or enhanced knowledge extraction, syntactic and semantic resolution, and standardization to allow seamless interoperation across various systems, using data from various sources.

D. White Papers

D.1 White Paper Format

To ensure all white papers receive proper consideration, DLA requires all respondents to follow the same format. White papers that do not conform to the format will not be reviewed. White papers shall not exceed five (5) single-sided pages. A brief abstract with information explicitly pertinent to the proposed research must be provided in the white paper. The white paper must provide the information listed in each section below. Respondents shall assume that DLA has no prior knowledge of respondent's facilities and experience, and DLA will base its review exclusively on the merits and content of the information presented in the white paper. No proprietary information shall be contained in the white paper.

Section 1 - Introduction: Respondents shall provide the following items: (1) BAA number; (2) NAICS Code; (3) BAA area of interest from Section C above; (4) respondent's name and address (no post office box); (5) respondent's business size (small business or other than small business); (6) CAGE code; (7) point of contact's name, title, mailing address, telephone number and e-mail address; (8) subcontractors participating in the research (if none state "not applicable"); (9) small businesses participating in the research (if none state "not applicable"); (10) Historically Black Colleges and Universities or Minority Institutions participating in the research (if none state "not applicable"); (11) performance period; (12) contract type selected from cost, cost-sharing, or cost-plus-fixed-fee completion form contract; (13) research type selected from basic or applied; (14) research title; and (15) approximate cost.

Section 2 - Scientific and Technical Merit: Each white paper shall describe: (1) the improvement to be established; (2) the problem being addressed; (3) tasks to be performed; (4) identification of risks; (5) new and creative solutions; (6) technical data and computer software to be developed and delivered to DLA with unrestricted and restricted rights as a result of the research; (7) application of the proposed technology; (8) how the technology will address long and short-term needs of DLA; (9) expected benefits and (10) research duration.

Section 3 - Research Management and Organizational Structure: Respondents shall describe how (1) the research will be managed, (2) the organizational structure will support the research, and (3) key personnel are qualified to perform the research.

Section 4 - Past Performance, Capabilities and Related Experience: Respondents shall provide information pertaining to prior significant and related research, work experience or expertise in the selected area of interest, and how that expertise will benefit the described effort.

D.2 White Paper Selection

DLA may select white papers that are most promising for further consideration. DLA reserves the right to request technical proposals from any, all, some, or none of the respondents submitting white papers. Any such request for technical proposals does not guarantee award. White papers for non-innovative, marginal improvements are inappropriate under this BAA and will receive no further consideration. White papers will not be evaluated but will be reviewed to determine whether, based on the area of interest, the white papers present a research of sufficient interest to DLA to warrant submission of technical proposals. The contracting officer will provide only one of the following two responses to a respondent submitting a white paper: (1) a statement that the proposed research is not of interest to DLA or (2) a request to submit a technical proposal.

E. Technical Proposals

E.1 Technical Proposal Format

To ensure all technical proposals receive proper consideration, DLA requires all respondents to follow the same format. Technical proposals that do not conform to the format will not be evaluated and will not be eligible for award. Respondents shall submit technical proposals in the following format: (1) twenty (20) single-sided pages including, body, appendices, and attachments; (2) 8.5" x 11" page size; (3) a header on each page to identify page content and page number; and (4) type font shall be 12 point Times New Roman with one inch margins around the page. Any project Gantt charts may be submitted on larger pages (e.g. legal size), as required to be readable. There is no penalty for submitting a technical proposal less than 20 pages, as long as the technical proposal covers all the required material. Resumes and certifications for technical data and computer software will not be counted as part of the 20 page limit. Technical proposals must be clear and concise, and must include sufficient detail for substantiating the validity of the research. Technical proposals must address the evaluation factors provided in, Section E.2 of this BAA. No pricing information shall be contained in the technical proposal.

Respondents shall assume that DLA has no prior knowledge of respondent's facilities and experience, and DLA will base its evaluation exclusively on the merits and content of the information presented in the technical proposal. The only exception is that DLA reserves the right to evaluate relevant past performance that is not included in the technical proposal.

- Part 1 Executive Summary
- Part 2 Scientific and Technical Merit
- Part 3 Research Management and Organizational Structure
- Part 4 Past Performance, Capabilities and Related Experience

Part 1 – Executive Summary

An Executive Summary of the respondent's entire technical proposal is required. The Executive Summary will not be evaluated but will be reviewed to gain an understanding of the overall technical proposal content. It shall identify and highlight significant features, summarize innovative claims and unique contribution(s) of the technical proposal, include the salient points of the proposed research, and the expected outcome improvement associated with the research. Respondent shall submit the Executive Summary on one page or less. Information deemed by respondents to be proprietary shall be clearly marked as proprietary information.

Part 2 – Scientific and Technical Merit

Respondents shall provide research plans to explain the scientific and technical merit of the research. Research plans, using active voice, shall be developed in an orderly progression and presented in sufficient detail to establish the methodology and feasibility of accomplishing the research. Respondents shall submit research plans that address, at a minimum, but not limited to, the 23 sections listed below.

Section 1 – Introduction: Respondents shall provide the following information: (1) BAA number; (2) NAICS code; (3) BAA area of interest from Section C above; (4) respondent's name and address (no post office box); (5) respondent's business size (small business or other than small business); (6) CAGE code; (7) authorized negotiator's name, title, telephone number and e-mail address; (8) subcontractors participating in the research (if none state "not applicable"); (9) small businesses participating in the research (if none state "not applicable"); (10) Historically Black Colleges and Universities or Minority Institutions participating in the research (if none state "not applicable"); (11) performance period; (12) contract type selected from cost, cost-sharing, or cost-plus-fixed-fee completion form contract; (13) research type selected from basic or applied; and (14) research title.

- **Section 2 Research Description**: Respondents shall address a BAA area of interest from Section C above in terms of outcomes that will be an enhancement to DLA's operations or processes.
- **Section 3 Research Background**: Respondent shall include any information that is necessary to understand the history and need for the research.
- **Section 4 Objective**: A description of the goal or anticipated achievement of the research.
- **Section 5 Proprietary Data**: State whether proprietary data is included in the research plan. If yes, provide a description of all proprietary claims to results, prototypes, or systems supporting and/or necessary to perform the research.
- **Section 6 Assumptions**: State whether assumptions are included in the research plan. If yes, provide a description of any assumptions that were used to develop the research plan.
- Section 7 New and Creative Solutions: Explain what new and creative solutions that will be an enhancement to DLA's operations or processes.
- **Section 8 Technology Application**: Discuss the application of the proposed technology.
- **Section 9 Short-term Needs**: Explain how the technology will address short-term needs of DLA.
- **Section 10 Long-term Needs**: Explain how the technology will address long-term needs of DLA.
- **Section 11 Expected Benefit**: Explain the expected benefit to DLA.
- **Section 12 Research Approach**: Provide a detailed description of the approach to conduct the research including a detailed description of all research tasks to be performed during the research.
- **Section 13 Impediments or Risks**: State whether impediments or risks exist in the research plan. If yes, explain the impediments or risks to implementing the research plan and how they will be overcome, including constraints and planned responses for each.
- **Section 14 Business Case**: Provide a business case with specific metrics for measuring progress and/or success.
- Section 15 Work Breakdown Structure: Submit a detailed work breakdown structure not including costs in a table format for all research tasks.
- **Section 16 Performance Period Schedule**: Submit a detailed realistic schedule and milestones to confirm the performance period is realistic to include a Program Evaluation Review Technique (PERT), Gantt chart or other appropriate format that displays all research tasks, their schedule and dependency relations.
- **Section 17 Resources**: Provide a description of resources (personnel involved, labor categories, man hours, material, etc.) allocated against all research tasks.
- **Section 18 Key Personnel**: List the key personnel along with the percentage of effort to be expended by each person to perform each research task. Respondents shall provide a one-page resume for each key personnel describing the specific experience and qualifications each individual has to perform his/her assigned research task(s).
- **Section 19 Equipment**: State whether equipment will be purchased. If yes, provide a description of any equipment that has to be purchased in order to perform the research.

- **Section 20 Material**: State whether material will be purchased. If yes, provide a description of any material that has to be purchased in order to perform the research.
- **Section 21 Contractor-acquired property**: State whether contractor-acquired property will be purchased. If yes, provide a description of the property that will be acquired by the contractor to perform the research.
- **Section 22 Technical Data**: State whether technical data will be developed. If yes, state what technical data is to be developed and delivered to DLA with unrestricted and restricted rights as a result of the research and submit a signed certification per Defense Federal Acquisition Regulation Supplement (DFARS) 252.227-7013 Rights in Technical Data Items that certifies the identification and delivery of data to be furnished with restrictions on use, release, or disclosure.
- Section 23 Computer Software: State whether computer software will be developed. If yes, state what computer software is to be developed and delivered to DLA with unrestricted and restricted rights as a result of the research and submit a signed certification per DFARS 252.227-7014 Rights in Noncommercial Computer Software and Noncommercial Computer Software Documentation that certifies the identification and delivery of computer software and computer software documentation to be furnished with restrictions on use, release, or disclosure.

Part 3 - Research Management and Organizational Structure

Respondents shall describe how the described research will be managed and show how the proposed organizational structure will ensure performance stability, reliable customer service and commitment to DLA for the duration of the performance period.

Part 4 - Past Performance, Capabilities and Related Experience

- **Section 1 Work Experience**: Respondents shall provide information pertaining to prior significant and related research, work experience, or expertise for the proposed research. The information shall include an explanation of how this experience or expertise will be beneficial to the proposed research. Respondents shall identify no more than five contracts along with the performance period and a brief performance history for each contract within the last three years for which they have provided services and/or supplies of a nature that is consistent with the area of interest and relevant to the proposed research.
- **Section 2 Points of Contact**: Respondents shall provide point of contact information for each of the contracts identified in response to Part 4, Section 1 above including the company name, points of contact names, e-mail addresses, and phone numbers.
- **Section 3 Teaming Arrangements**: State whether teaming arrangement experience exists. Where related work was performed with teaming partners, respondents shall also provide points of contact of team members, including company name, individual names, e-mail addresses, and phone numbers.
- **Section 4 Bibliography**: Respondents shall include a bibliography of relevant technical papers and research, published and unpublished, which documents the technical ideas upon which the research is based.

E.2 Technical Proposal Evaluation

DLA will evaluate technical proposals in accordance with this section through a peer or scientific review process. Technical proposals will be evaluated for an overall technical capability, which is innovative, logical, well-defined and meaningful, along with a sound research plan that provides a solution to an area of interest listed in Section C of this BAA, and shows promise to improve DLA's operations. DLA will not evaluate technical proposals against each other since they are not submitted in accordance with a common work statement. Technical capability subfactors are as follows:

- (1) Scientific and Technical Merit; (2) Research Management and Organizational Structure; and
- (3) Past Performance, Capabilities and Related Experience.

E.2.1 Subfactor 1 - Scientific and Technical Merit

Technical proposals will be evaluated on (1) the soundness of the proposed research to improve DLA's operations; (2) the degree to which new and creative solutions to improve DLA's operations are proposed; (3) the degree to which technical data or computer software developed under the proposed research are to be delivered with unrestricted rights; (4) the degree to which the research will address short and long term operational needs of DLA; (5) the expected benefits to DLA; (6) the likelihood of successfully accomplishing the innovative approaches and achieving the proposed solutions in the research plan; and (7) the potential contribution and relevance to the DLA mission.

E.2.2 Subfactor 2 - Research Management and Organizational Structure

Technical proposals will be evaluated on how the proposed research will be managed and how the organizational structure will ensure performance stability, reliable customer service, and the degree to which the proposed key personnel will successfully accomplish the proposed research.

E.2.3 Subfactor 3 - Past Performance, Capabilities and Related Experience

Technical proposals will be evaluated on (1) relevant experience and expertise of the respondent; (2) relevant technical papers and research published and unpublished, which documents the technical ideas and projects upon which the proposed research is based; and (3) the degree to which current and previous, within the past three years, contracts indicate the probability of the respondent successfully accomplishing the proposed research throughout the performance period. The currency, relevancy, source, and context of the past performance along with general trends in respondent's experience will be considered. In the case of a respondent without a record of relevant past performance or for whom information on past performance is not available, the respondent will not be evaluated favorably or unfavorably on past performance.

E.3 Technical Proposal Selection

DLA may select technical proposals that are most promising for further consideration. DLA reserves the right to request cost proposals from any, all, some, or none of the respondents submitting technical proposals. Any such request for cost proposals does not guarantee award. Technical proposals for non-innovative, marginal improvements are inappropriate under this BAA and will receive no further consideration and a cost proposal will not be requested. Technical proposals will be evaluated in accordance with the above Section E.2. The contracting officer will provide only one of the following three responses to a respondent submitting a technical proposal: (1) a statement that the described research is not of interest to DLA; (2) a request for additional information, or (3) a request to submit a cost proposal. The request for cost proposal will provide delivery (e-mail or postal mail) instructions.

F. Cost Proposals

F.1 Cost Proposal Format

To ensure all cost proposals receive proper consideration, DLA requires all respondents to follow the same format. Cost proposals that do not conform to the format will not be analyzed and will not be eligible for award. Respondents shall submit cost proposals within 30 calendar days of contracting officer's request in the following format: (1) 8.5" x 11" page size; (2) a header on each page to identify page content and page number; and (3) type font shall be 12 point Times New Roman with 1 inch margins around the page. No page limits apply to cost proposals. The cost proposal must reflect an understanding of the research, perception of risks, and ability to organize and perform the task(s) stated in the technical proposal. Respondents shall submit the information listed below.

- Part 1 Overview
- Part 2 Certified Cost or Pricing Data and Data Other Than Certified Cost or Pricing Data
- Part 3 Work Breakdown Structure
- Part 4 Proposal Adequacy Checklist

Part 1 – Overview

1.1 Introduction

Respondents shall provide the following information: (1) BAA number; (2) NAICS code; (3) BAA area of interest from Section C above; (4) respondent's name and address (no post office box); (5) respondent's business size (small business or other than small business); (6) CAGE code; (7) authorized negotiator's name, title, telephone number and e-mail address; (8) subcontractors participating in the research and estimated cost (if none state "not applicable"); (9) small businesses participating in the research and estimated cost (if none state "not applicable"); (10) Historically Black Colleges and Universities or Minority Institutions participating in the research and estimated cost (if none state "not applicable"); (11) performance period; (12) contract type selected from cost contract, cost-sharing or cost-plus-fixed-fee completion form; (13) research type selected from basic or applied; (14) research title; (15) brief research description; (16) total estimated cost; (17) fixed fee amount (applicable to cost-plus-fixed-fee completion form contract); (18) total Contractor's share amount (applicable to cost-sharing contract); and (19) total Government's share amount (applicable to cost-sharing contract).

1.2 Accounting System

Respondent shall provide a description of the accounting system proposed for this research and a copy of accounting system approval from Defense Contract Audit Agency (DCAA) or the Department of Health and Human Services (HHS).

1.3 Approved Rates

Respondents shall provide a statement regarding current negotiated DCAA or HHS rates, factors, forward pricing agreements, and/or other related cost factors and considerations being used in the cost proposal.

1.4 Audit or Forward Pricing Agreement

Respondents shall provide a copy of the latest audit or forward pricing agreement from DCAA or HHS.

1.5 Cost Sharing and In-Kind Contributions

Respondents proposing a cost-sharing contract shall include: (1) the sources of cash and amounts; (2) the specific in-kind contributions, their value in monetary terms and the methodology used to derive their values; and (3) sufficient information regarding the sources of cost share so that a determination regarding availability, timeliness and control of the resources can be made by DLA.

Part 2 - Certified Cost or Pricing Data and Data Other Than Certified Cost or Pricing Data

Respondents shall submit certified cost or pricing data to support a determination of cost realism for cost proposals with a total estimated value of \$700,000 and over in accordance with FAR 15.403-4. If the total estimated value is under \$700,000, respondents shall submit data other than certified cost or pricing data to support a determination of cost realism in accordance with FAR 15.403-3. Respondents shall submit data in accordance with FAR 52.215-20 Requirements for Certified Cost or Pricing Data and Data Other Than Certified Cost or Pricing Data. Respondents shall submit certified cost or pricing data, data other than certified cost or pricing data, and supporting attachments in accordance with the instructions contained in Table 15-2 of FAR 15.408. Respondents shall submit subcontractor's certified cost or pricing data, data other than certified cost or pricing data, and supporting attachments. If the subcontractor will not submit this information to the respondent, this information must be submitted directly to the contracting officer for cost realism analysis.

Part 3 - Work Breakdown Structure

Respondents shall submit a detailed work breakdown structure including all costs along with the Contractor's share amount (applies to cost-sharing contract), Government's share amount (applies to cost-sharing contract) and fixed-fee (applies to cost-plus-fixed-fee completion form contract) in a table format for all research tasks. Respondent shall include at a minimum the costs provide above in Part 2.

Part 4 – Proposal Adequacy Checklist

Respondents shall complete and submit the Proposal Adequacy Checklist in accordance with Defense Federal Acquisition Regulation Supplement (DFARS) 252.215-7009.

F.2 Cost Realism Analysis

Per FAR 35.016 (e), DLA will perform a cost realism analysis on cost proposals in accordance with FAR 15.404-1(d) *Cost realism analysis*. Realism will be based on an evaluation of the cost proposal to determine whether the estimated cost elements are realistic for the proposed research; reflect a clear understanding of the BAA area of interest and are consistent with the respondent's research plan.

G. Subcontracting Plan

Any respondent, excluding small businesses, submitting a cost proposal that exceeds \$650,000.00 shall submit a subcontracting plan in accordance with FAR 19.702 *Statutory requirements* and FAR 19.704 *Subcontracting plan requirements*. Respondents shall use the format in FAR 19.704 and include the following: (1) BAA Number; (2) NAICS code; (3) area of interest from Section B above; (4) performance period; (5) contract type selected from cost contract, cost-sharing or cost-plus-fixed-fee completion form; (6) research type selected from basic or applied (7) research title; and (8) brief research description.

Respondents shall demonstrate how small business concerns will be used in the performance of the proposed research. The subcontracting plan must also specify how the respondent will identify small business concerns throughout contract performance that can be added to the contract team. The emphasis of the plan must be to maximize small business participation to the maximum extent practicable.

Pursuant to Section 8(d) of the Small Business Act (15 U.S.C. § 637(d)), it is the policy of the Government to enable small business and small disadvantaged business concerns to be considered fairly as subcontractors to contractors performing work or rendering services as prime contractors or subcontractors under Government contracts, and to assure that prime contractors and subcontractors carry out this policy. A subcontracting plan identifies the respondent's approach to awarding subcontracts to small business, small disadvantaged business, women-owned small business, service-disabled veteran owned small business, and HUBZone small business concerns, HBCU, and MI for the research described in the technical proposal. A Defense Contract Management Agency approved master plan may be submitted in lieu of an individual contract plan.

H. Decision

H.1 Basis for Contract Award

Per FAR 35.016(e), DLA will select proposals for award based on technical, importance to agency programs, and fund availability. DLA anticipates making, but is not obligated to make, multiple awards under this BAA. DLA reserves the right to select for award all, some, or none of the proposals. Proposals for non-innovative concepts, marginal improvements, or commercial item and/or service are inappropriate under this BAA and will receive no award consideration. DLA plans to award a contract to one or more responsible respondents whose technical and cost proposals conform to the BAA, are in the best interest of DLA, whose technical proposals offer a benefit to DLA, and whose cost proposals offer fair and reasonable pricing and realistic estimated cost that meet the cost realism analysis, reflect a clear understanding of the BAA area of interest and are consistent with the respondent's technical proposal.

H.2 Basis for Award without Discussion

DLA may evaluate technical proposals and conduct cost realism analysis on cost proposals and make award without discussions. Proposals should contain the respondent's best terms. Additionally, DLA reserves the right to conduct discussions and request revisions to proposals if it is determined to be necessary.

H.3 Basis for No Award

DLA reserves the right not to make an award as a result of this BAA if such award is determined to be contrary to the best interest of DLA.